# EVERTZ TECHNOLOGIES LIMITED MANAGEMENT'S DISCUSSION AND ANALYSIS

For the Third Quarter ended January 31, 2023

The following Management's Discussion and Analysis is a review of results of the operations and the liquidity and capital resources of the Company. It should be read in conjunction with the selected consolidated financial information and other data and the Company's consolidated financial statements and the accompanying notes contained on SEDAR. The consolidated financial statements of the Company are prepared in accordance with International Financial Reporting Standards ("IFRS") and are presented in Canadian dollars. The fiscal year of the Company ends on April 30 of each year. Certain information contained herein is forward-looking and based upon assumptions and anticipated results that are subject to risks, uncertainties and other factors. Should one or more of these uncertainties materialize or should the underlying assumptions prove incorrect, actual results may vary significantly from those expected.

#### FORWARD-LOOKING STATEMENTS

The report contains forward-looking statements reflecting Evertz's objectives, estimates and expectations. Such forward-looking statements use words such as "may", "will", "expect", "believe", "anticipate", "plan", "intend", "project", "continue" and other similar terminology of a forward-looking nature or negatives of those terms.

Although management of the Company believes that the expectations reflected in such forward-looking statements are reasonable, all forward-looking statements address matters that involve known and unknown risks, uncertainties and other factors. Accordingly, there are or will be a number of significant factors which could cause the Company's actual results, performance or achievements, or industry results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements.

The report is based on information available to management on March 2, 2023.

#### **OVERVIEW**

Evertz is a leading solutions provider to the television broadcast, telecommunications and new-media industries. Founded in 1966, Evertz is a leading supplier of software, equipment and technology solutions to content creators, broadcasters, specialty channels and television service providers. Evertz designs, manufactures and markets video and audio infrastructure solutions for the production, post-production and transmission of television content. The Company's solutions are purchased by content creators, broadcasters, specialty channels and television service providers to support their increasingly complex multi-channel digital and high definition television ("HDTV/Ultra HD") and next generation high bandwidth low latency IP network environments and by telecommunications and new-media companies. The Company's products allow its customers to generate additional revenue while reducing costs through efficient signal routing, distribution, monitoring and management of content as well as the automation and orchestration of more streamlined and agile workflow processes on premise and in the "Cloud".

The Company made early research and development investments to establish itself as the leading supplier to the broadcast industry addressing the ongoing technical transition to IP and IT based production, workflow and distribution systems helping to create more efficient and agile workflows enabling the proliferation of high quality video emerging Ultra HD, High Dynamic range initiatives. The Company has maintained its track record of rapid innovation; is a leader in the expanding Internet Protocol Television ("IPTV") market and a leader in Software Defined Video Network ("SDVN") technology. The Company is committed to maintaining its leadership position, and as such, a significant portion of the Company's

staff is focused on research and development to ensure that the Company's products are at the forefront of the industry. This commitment contributes to the Company being consistently recognized as a leading broadcast and video networking industry innovator by its customers.

# **QUARTER END HIGHLIGHTS**

Revenue was \$110.9 million for the third quarter ended January 31, 2023; a decrease of \$9.7 million, when compared to \$120.6 million for the same period ended January 31, 2022.

For the third quarter ended January 31, 2023, net earnings were \$12.1 million, a decrease from \$21.6 million for the third quarter ended January 31, 2022. Fully diluted earnings per share were \$0.16 a decrease from \$0.28 in the third quarter ended January 31, 2022.

For the third quarter ended January 31, 2023, net earnings from operations were \$17.5 million, a decrease from \$30.3 million for the third quarter ended January 31, 2022. For the third quarter ended January 31, 2023, foreign exchange loss during the quarter was \$2.3 million, compared to a foreign exchange gain of \$1.7 million for the third quarter January 31, 2022.

Gross margin during the third quarter ended January 31, 2023 was 59.2% compared to 57.4% in the third quarter ended January 31, 2022.

Selling and administrative expenses for the third quarter ended January 31, 2023 was \$16.3 million as compared to the third quarter ended January 31, 2022 of \$16.0 million. As a percentage of revenue, selling and administrative expenses totaled 14.7% for the third quarter ended January 31, 2023 compared to 13.3% in the third quarter ended January 31, 2022.

Research and development expenses were \$30.2 million for the third quarter ended January 31, 2023 as compared to \$26.0 million for the third quarter ended January 31, 2022.

# **Selected Consolidated Financial Information**

(in thousands of dollars except earnings per share and share data)

	Th	ree month Janua			N	ine month j Janua		
		2023	- , -	2022		2023	- , -	2022
Revenue	\$	110,873	\$	120,563	\$	325,659	\$	324,927
Cost of goods sold		45,262		51,351		134,047		137,952
Gross margin		65,611		69,212		191,612		186,975
Expenses								
Selling and administrative		16,342		16,015		43,997		44,745
General		1,157		1,167		3,381		3,537
Research and development		30,225		25,989		87,260		75,110
Investment tax credits		(3,550)		(3,235)		(9,912)		(9,041)
Share based compensation		1,647		690		3,439		3,658
Foreign exchange loss (gain)		2,325		(1,741)		(1,714)		(5,374)
		48,146		38,885		126,451		112,635
Earnings before undernoted		17,465		30,327		65,161		74,340
Finance income (costs)		(686)		(581)		(1,143)		(1,001)
Share of net loss from investment in Associate		(675)		(426)		(2,087)		(1,024)
Other (expenses) income		118		(422)		(42)		(236)
Earnings before income taxes		16,222		28,898		61,889		72,079
Provision for (recovery of) income taxes								
Current		3,376		5,840		16,545		19,482
Deferred		749		1,466		(660)		(867)
		4,125		7,306		15,885		18,615
Net earnings for the period	\$	12,097	\$	21,592	\$	46,004	\$	53,464
Net earnings attributable to non-controlling interest		146		342		395		676
Net earnings attributable to shareholders		11,951		21,250		45,609		52,788
Net earnings for the period	\$	12,097	\$	21,592	\$	46,004	\$	53,464
Earnings per share								
Basic	\$	0.16	\$	0.28	\$	0.60	\$	0.69
Diluted	\$	0.16	\$	0.28	\$	0.60	\$	0.69

Consolidated Balance Sheet Data		As at	As at
	Jai	nuary 31, 2023	April 30, 2022
(Bank Indedtedness) Cash and cash equivalents	\$	(5,264)	\$ 33,902
Inventory	\$	206,908	\$ 177,268
Working capital	\$	157,505	\$ 158,947
Total assets	\$	429,670	\$ 420,979
Shareholders' equity	\$	235,257	\$ 230,938
Number of common shares outstanding:			
Basic		76,178,666	76,229,696
Fully-diluted		82,142,916	81,285,196
Weighted average number of shares outstanding:			
Basic		76,212,096	76,266,341
Fully-diluted		76,305,533	76,570,564

# **Consolidated Statement of Operations Data**

(in percentage except earnings per share and share data)

1, 2022 100.0% 42.5% 57.5%
100.0% 42.5%
42.5%
57.5%
13.8%
1.1%
23.1%
(2.8%)
1.1%
(1.6%)
34.7%
22.8%
(0.3%)
(0.2%)
(0.1%)
22.2%
6.0%
(0.3%)
5.7%
16.5%
0.2%
16.3%
16.5%
\$0.69
\$0.69

#### REVENUE AND EXPENSES

The Company generates revenue principally from the sale of software, equipment, and technology solutions to content creators, broadcasters, specialty channels and television service providers.

The Company markets and sells its products and services through both direct and indirect sales strategies. The Company's direct sales efforts focus on large and complex end-user customers. These customers have long sales cycles typically ranging from four to eight months before an order may be received by the Company for fulfillment.

The Company monitors revenue performance in two main geographic regions: (i) United States/Canada and (ii) International.

The Company currently generates approximately 65% to 75% of its revenue in the United States/Canada. The Company recognizes the opportunity to more aggressively target markets in other geographic regions and intends to invest in personnel and infrastructure in those markets.

While a significant portion of the Company's expenses are denominated in Canadian dollars, the Company collects substantially all of its revenues in currencies other than the Canadian dollar and therefore has significant exposure to fluctuations in foreign currencies, in particular the US dollar. Approximately 75% to 85% of the Company's revenues are denominated in US dollars.

#### Revenue

(In thousands of Canadian dollars,	Т	hree montl	ı peri	od ended	% increase	N	line month	d ended	% increase	
except for percentages)		Janu	ary 3	1,	(decrease)		Janua	(decrease)		
		2023		2022			2023		2022	
United States/Canada	\$	71,232	\$	78,866	(10%)	\$	238,190	\$	221,512	8%
International		39,641		41,697	(5%)		87,469		103,415	(15%)
	\$	110,873	\$	120,563	(8%)	\$	325,659	\$	324,927	0

Total revenue for the third quarter ended January 31, 2023 was \$110.9 million, a decrease of \$9.7 million or 8% as compared to revenue of \$120.6 million for the third quarter ended January 31, 2022.

Total revenue for the nine month period ended January 31, 2023 was \$325.7 million, an increase of \$0.8 million as compared to revenue of \$324.9 million for the nine month period ended January 31, 2022. The increase in revenue is due to projects coming online and a general increase in activity compared to the prior year.

Revenue in the United States/Canada region was \$71.2 million for the third quarter ended January 31, 2023, a decrease of \$7.7 million or 10% when compared to revenue of \$78.9 million for the third quarter ended January 31, 2022.

Revenue in the United States/Canada region was \$238.2 million for the nine month period ended January 31, 2023, an increase of \$16.7 million or 8% when compared to revenue of \$221.5 million for the nine month period ended January 31, 2022.

Revenue in the International region was \$39.6 million for the third quarter ended January 31, 2023, a decrease of \$2.1 million or 5% as compared to revenue of \$41.7 million for the third quarter ended January 31, 2022.

Revenue in the International region was \$87.5 million for the nine month period ended January 31, 2023, a decrease of \$15.9 million or 15% as compared to revenue of \$103.4 million for the nine month period ended January 31, 2022.

# Cost of Sales

Cost of sales consists primarily of costs of manufacturing and assembly of products. A substantial portion of these costs is represented by components and compensation costs for the manufacture and assembly of products as well as inventory obsolescence and write-offs. Cost of sales also includes related overhead, certain depreciation, final assembly, quality assurance, inventory management and support costs. Cost of sales also includes the costs of providing services to clients, primarily the cost of service-related personnel.

**Gross Margin** 

(In thousands of Canadian dollars,	Th	ree month	perio	d ended	% increase	N	line month	d ended	% increase	
except for percentages)		Janua	ry 31	,			Ι,			
		2023	2022			2023		2022		
Gross margin	\$	65,611	\$	69,212	(5%)	\$	191,612	\$	186,975	2%
Gross margin % of sales		59.2%		57.4%			58.8%		57.5%	

Gross margin for the third quarter ended January 31, 2023 was \$65.6 million, compared to \$69.2 million for the third quarter ended January 31, 2022. As a percentage of revenue, the gross margin was 59.2% for the third quarter ended January 31, 2023 compared to 57.4% for the third quarter ended January 31, 2022.

Gross margin for the nine month period ended January 31, 2023 was \$191.6 million, compared to \$187.0 million for the nine month period ended January 31, 2022. As a percentage of revenue, the gross margin was 58.8% for the nine month period ended January 31, 2023 compared to 57.5% for the nine month period ended January 31, 2022.

Gross margins vary depending on the product mix, manufacturing volumes, geographic distribution, competitive pricing pressures and currency fluctuations. During fiscal 2022 and 2023, a global supply chain disruption, including a global semi conductor chip shortage has caused the Company to experience unstable procurement capabilities leading to increased lead times and increased component costs. The Company has taken proactive steps to minimize the impact, resulting in \$24.0 million increase in raw materials since since April 30, 2022. The pricing environment continues to also be very competitive with substantial discounting by our competition.

The Company expects that it will continue to experience competitive pricing pressures and increased lead time of components. The Company continually seeks to build its products more efficiently and enhance the value of its product and service offerings in order to reduce the risk of declining gross margin associated with the competitive environment.

# **Operating Expenses**

The Company's operating expenses consist of: (i) selling, administrative and general; (ii) research and development and (iii) foreign exchange.

Selling expenses primarily relate to remuneration of sales and technical personnel. Other significant cost components include trade show costs, advertising and promotional activities, demonstration material and sales support. Selling and administrative expenses relate primarily to remuneration costs of related personnel, legal and professional fees, occupancy and other corporate and overhead costs. The Company also records certain depreciation and amortization charges as general expenses. For the most part, selling,

and administrative expenses are fixed in nature and do not fluctuate directly with revenue. The Company has certain selling expenses that tend to fluctuate in regards to the timing of trade shows.

The Company invests in research and development to maintain its position in the markets it currently serves and to enhance its product portfolio with new functionality and efficiencies. Although the Company's research and development expenditures do not fluctuate directly with revenues, it monitors this spending in relation to revenues and adjusts expenditures when appropriate. Research and development expenditures consist primarily of personnel costs and material costs. Research and development expenses are presented on a gross basis (without deduction of research and development tax credits). Research and development tax credits associated with research and development expenditures are shown separately under research and development tax credits.

#### Selling and Administrative

(In thousands of Canadian dollars, except for percentages)	Th	Three month period ended January 31,			% increase (decrease)	N	ine month Janua		% increase (decrease)	
		2023		2022			2023	2022		
Selling and administrative	\$	16,342	\$	16,015	2%	\$	43,997	\$	44,745	(2%)
Selling and administrative % of sales	14.7% 13.3%						13.5%	13.8%		

Selling and administrative expenses excludes stock based compensation, depreciation and amortization of intangibles. Selling and administrative expenses for the third quarter ended January 31, 2023 were \$16.3 million or 14.7% of revenue, as compared to selling and administrative expenses of \$16.0 million or 13.3% of revenue for third quarter ended January 31, 2022.

Selling and administrative expenses for the nine month period ended January 31, 2023 were \$44.0 million or 13.5% of revenue, as compared to selling and administrative expenses of \$44.7 million or 13.8% of revenue for the nine month period ended January 31, 2022.

#### Share Based Compensation

In March 2016, the Company adopted a restricted share unit (RSU) plan to attract, motivate and compensate persons who are integral to the growth and success of the Company. During the nine month period ended January 31, 2023, share based compensation expense associated with the plan was \$0.8 million, while during the three-month period ended January 31, 2023, share based compensation expense associated with the plan was \$0.6 million. This is compared to \$2.4 million and \$0.3 million for the nine month and three-month periods ended January 31, 2022. In June 2022, the Company adopted an equity based restricted share unit plan, which was approved by shareholders on October 6, 2022. During the nine and three months periods ended January 31, 2023, share based compensation expense associated with the 2022 plan was \$1.6 million and \$0.8 million respectively

# Research and Development (R&D)

(In thousands of Canadian dollars, except for percentages)	Three month period ended January 31,			% increase (decrease)	N	% increase (decrease)				
		2023		2022			2023		2022	
Research and development expenses	\$	30,225	\$	25,989	16%	\$	87,260	\$	75,110	16%
Research and development % of sales	27.3% 21.5		21.5%			26.8%	23.1%			

Research and development expenses exclude stock based compensation but includes depreciation. For the third quarter ended January 31, 2023, gross R&D expenses were \$30.2 million, an increase of \$4.2 million as compared to an expense of \$26.0 million for the third quarter ended January 31, 2022. The increase of \$4.2 million includes a \$3.9 million increase in salary costs, driven by an increase in head count and salary increases.

For the nine month period ended January 31, 2023, gross R&D expenses were \$87.2 million, an increase of \$12.1 million as compared to an expense of \$75.1 million for the nine month period ended January 31, 2022. The increase of \$12.1 million includes a \$11.6 million increase in net salary costs.

#### **Investment Tax Credits**

For the third quarter ended January 31, 2023, investment tax credits were \$3.6 million compared to \$3.2 million for the third quarter ended January 31, 2022.

For the nine month period ended January 31, 2023, investment tax credits were \$9.9 million compared to \$9.0 million for the nine month period ended January 31, 2022.

# Foreign Exchange

For the third quarter ended January 31, 2023, the foreign exchange loss was \$2.3 million, as compared to a foreign exchange gain for the third quarter ended January 31, 2022 of \$1.7 million. The current period loss was predominantly driven by the decrease in value of US dollar against the Canadian dollars since October 31, 2022.

For the nine month period ended January 31, 2023, the foreign exchange gain was \$1.7 million, as compared to a foreign exchange gain for the nine month period ended January 31, 2022 of \$5.4 million. The current period gain was predominantly driven by increase in value of the US Dollar against the Canadian Dollar since April 30, 2022.

#### Investment in Associate, Finance Income, Finance Costs, Other Income and Expenses

For the third quarter ended January 31, 2023, a loss of \$0.7 million was incurred in relation to the Company's share of losses in DDSports, Inc. an investment in an associate. For the third quarter ended January 31, 2023, finance income, finance costs, other income and expenses netted to a loss of \$0.6 million.

For the nine month period ended January 31, 2023, a loss of \$2.1 million was incurred in relation to the investment in an associate. For the nine month period end January 31, 2023, finance income, finance costs, other invoice and expenses netted to a loss of \$1.2 million.

# LIQUIDITY AND CAPITAL RESOURCES

Liquidity and Capital Resources			
(in thousands of dollars except ratios)		As at	As at
Key Balance Sheet Amounts and Ratios:	Jan	uary 31, 2023	April 30, 2022
(Bank Indebtedness) Cash and cash equivalents	\$	(5,264)	\$ 33,902
Working capital	\$	157,506	\$ 158,947
Long-term assets	\$	94,780	\$ 92,338
Days sales outstanding in accounts receivable		80	83

Statement of Cash Flow Summary	7	period ended ary 31,				
		2023	2022	2023		2022
Operating activities	\$	16,245	\$ 8,262	\$ 27,916	\$	47,185
Investing activities	\$	(1,627)	\$ (703)	\$ (20,187)	\$	(3,662)
Financing activities	\$	(16,315)	\$ (15,721)	\$ (47,403)	\$	(122,544)
Net (decrease) increase in cash	\$	(1,071)	\$ (7,874)	\$ (39,166)	\$	(78,979)

#### **Operating Activities**

For the third quarter ended January 31, 2023, the Company generated cash from operations of \$16.2 million, compared to \$8.3 million cash generated for the third quarter ended January 31, 2022. Excluding the effects of the changes in non-cash working capital and current taxes, the Company generated cash from operations of \$19.6 million for the third quarter ended January 31, 2023 compared to \$28.6 million for the third quarter ended January 31, 2022.

For the nine month period ended January 31, 2023, the Company generated cash for operations of \$27.9 million, compared to \$47.2 million cash generated for the nine month period ended January 31, 2022. Excluding the effects of the changes in non-cash working capital and current taxes, the Company generated cash from operations of \$64.8 million for the nine month period ended January 31, 2023 compared to \$69.0 million for the nine month period ended January 31, 2022.

#### **Investing Activities**

The Company used cash from investing activities of \$1.6 million for the third quarter ended January 31, 2023 which was principally driven by the acquisition of capital assets of \$1.6 million.

The Company used cash from investing activities of \$20.2 million for the nine month period ended January 31, 2023 which was principally driven by the acquisition of capital assets of \$5.9 million and the acquisition of investments of \$14.3 million.

# Financing Activities

For the third quarter ended January 31, 2023, the Company used cash from financing activities of \$16.3 million, which was principally driven by dividends paid of \$14.5 million.

For the nine month period ended January 31, 2023, the Company used cash from financing activities of \$47.4 million, which was principally driven by dividends paid of \$41.9 million.

#### WORKING CAPITAL

As at January 31, 2023, the Company had a bank indebtedness balance of \$5.3 million, compared to cash and cash equivalents of \$33.9 million at April 30, 2022. The decrease in cash and cash equivalents is predominately a result of the increase in inventory from April 30, 2022 of \$28.8 million and the acquisition of investments of \$14.3 million.

The Company had working capital of \$157.5 million as at January 31, 2023 compared to \$158.9 million as at April 30, 2022.

Notwithstanding the uncertainty surrounding the impact of the pandemic, the Company believes that the current balance in cash plus future cash flow from operations will be sufficient to finance growth and related investment and financing activities in the foreseeable future.

Day sales outstanding in accounts receivable were 80 days at January 31, 2023 as compared to 83 for April 30, 2022.

#### SHARE CAPITAL STRUCTURE

Authorized capital stock consists of an unlimited number of common and preferred shares.

	As at	As at
	<b>January 31, 2023</b>	April 30, 2022
Common shares	76,178,666	76,229,696
Stock options granted and outstanding	4,866,500	5,055,500
Restricted share units granted and outstanding	1,097,750	-

# FINANCIAL INSTRUMENTS

The Company's financial instruments consist of cash and cash equivalents, trade and other receivables, trade and other payables and long-term debt. Unless otherwise noted, it is management's opinion that the Company is not exposed to significant interest or credit risks arising from these financial instruments. The Company estimates the fair value of these instruments approximates the carrying values as listed below.

#### Fair Values and Classification of Financial Instruments:

The following summarizes the significant methods and assumptions used in estimating the fair values of financial instruments:

- I. Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- II. Inputs other than quoted prices included in level I that are observable for the asset or liability, either directly or indirectly. Cash and cash equivalents, trade and other receivables, trade and other payables and long-term debt fair value measurements have been measured within level II.
- III. Inputs for the asset or liability that are not based on observable market data.

#### CONTRACTUAL OBLIGATIONS

The following table sets forth the Company's contractual obligations as at January 31, 2023:

	Payments Due by Period														
(In thousands)		Total	Total Less than 1 Year 2-3 Years 4-5 Years												
Lease commitments	\$	28,256	\$	5,524	\$	10,090	\$	7,494	\$	5,148					
Redemption Liabilities		3,711		3,711		-		-		-					
	\$	31,967	\$	9,235	\$	10,090	\$	7,494	\$	5,148					

#### **OFF-BALANCE SHEET FINANCING**

The Company does not have any off-balance sheet arrangements.

#### RELATED PARTY TRANSACTIONS

In the normal course of business, we may enter into transactions with related parties. These transactions occur under market terms consistent with the terms of transactions with unrelated arms-length third parties. The Company continues to lease a premise from a company in which two shareholders' each indirectly hold a 16% interest, continues to lease a facility from a company in which two shareholders each indirectly hold a 20% interest, continues to lease three facilities for manufacturing where two shareholders indirectly own 100% interest, continues to lease a facility from a company in which two shareholders each indirectly own a 35% interest, and continues to lease a facility where two shareholders each indirectly own 46.6%.

# SELECTED CONSOLIDATED QUARTERLY FINANCIAL INFORMATION

The following table sets out selected consolidated financial information for each of the eight quarters ended January 31, 2023. In the opinion of management, this information has been prepared on the same basis as the audited consolidated financial statements. The operating results for any quarter should not be relied upon as any indication of results for any future period.

								Quarter Ending							
(In thousands)	2023			20	)22			2021							
(Unaudited)	Jan 31		Oct 31	July 31		Apr 30	Jan 31		Oct 31		July 31		Apr 30		Jan 31
Revenue	\$ 110,873	\$1	13,248	\$ 101,538	\$	116,089	\$ 120,563	\$	107,199	\$	97,165	\$	93,293	\$	92,776
Cost of goods sold	45,262		45,771	43,014		47,749	51,351		46,122		40,479		37,735		40,793
Gross margin	\$ 65,611	\$	67,477	\$ 58,524	\$	68,340	\$ 69,212	\$	61,077	\$	56,686	\$	55,558	\$	51,983
Operating expenses	48,146		39,085	39,220		41,477	38,885		37,377		36,373		41,503		37,659
Earnings from operations	\$ 17,465	\$	28,392	\$ 19,304	\$	26,863	\$ 30,327	\$	23,700	\$	20,313	\$	14,055	\$	14,324
Non-operating income	(1,243)		(1,644)	(385)		(1,030)	(1,429)		(279)		(553)		1,138		(298)
Earnings before taxes	\$ 16,222	\$	26,748	\$ 18,919	\$	25,833	\$ 28,898	\$	23,421	\$	19,760	\$	12,917	\$	14,026
Net earnings	\$ 11,951	\$	19,817	\$ 13,841		18,957	21,250	\$	16,991	\$	14,547		9,954		10,272
Net earnings per share:															
Basic	\$ 0.16	\$	0.26	\$ 0.18	\$	0.25	\$ 0.28	\$	0.22	\$	0.19	\$	0.13	\$	0.13
Diluted	\$ 0.16	\$	0.26	\$ 0.18	\$	0.25	\$ 0.28	\$	0.22	\$	0.19	\$	0.13	\$	0.13
Dividends per share:	\$ 0.19	\$	0.18	\$ 0.18	\$	0.18	\$ 0.18	\$	1.18	\$	0.18	\$	0.18	\$	0.18

The Company's revenue and corresponding earnings can vary from quarter to quarter depending on the delivery requirements of our customers. Our customers can be influenced by a variety of factors including upcoming sports or entertainment events as well as their access to capital. Net earnings represent net earnings attributable to shareholders.

#### INFORMATION TECHNOLOGY

During the third quarter ended January 31, 2023, Evertz experienced IT system issues resulting in a precautionary network system shutdown, in order to properly activate an investigation of the incident and initiate response plans, including the engagement of third-party experts, to investigate all systems. Evertz was able to effectively assess that the Company's core business system was not impacted and that the impact of the network shutdown / restoration was not material on the Company's third quarter results.

# DISCLOSURE CONTROLS AND PROCEDURES

Management, including the Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in National Instrument 52-109 of the Canadian Securities Administrators) as of January 31, 2023.

Management has concluded that, as of January 31, 2023, the Company's disclosure controls and procedures were effective to provide reasonable assurance that material information relating to the Company would be made known to them by others within the Company, particularly during the period in which this report was being prepared.

#### INTERNAL CONTROLS OVER FINANCIAL REPORTING

Management is responsible for and has designed internal controls over financial reporting, or caused it to be designed under management's supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Management has concluded that, as of January 31, 2023, the Company's internal controls over financial reporting were effective to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

# CHANGES IN INTERNAL CONTROLS OVER FINANCIAL REPORTING

There have been no changes to the Company's internal controls over financial reporting during the period ended January 31, 2023 that have materially affected, or reasonably likely to materially affect, its internal controls over financial reporting.

On May 15, 2013 the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") released *Internal Control-Integrated Framework: 2013*, which is an update to the internal control framework previously issued in 1992. Management is currently operating under the 1992 Framework and is transitioning to the updated Framework. While no significant changes to the Company's internal control system are expected to result from the transition, any modifications to such expectation will be reported by the Company within the following MD&A.

# **OUTLOOK**

While the Company has shown improvement since the first quarter of fiscal 2022, the situation associated with the pandemic is fluid and the impact of the pandemic on future operations and results, including the impact on overall customer demands is inherently uncertain at this time. Furthermore, supply chain disruptions, including a global semi conductor chip shortage have increased the lead time and costs of some raw materials. Although the Company has taken proactive steps to minimize its impact, the length and severity of the shortage could have an adverse effect on the Company's revenue, costs and financial results in future quarters. Given the uncertainty regarding these situations, it cannot reasonably estimate the severity of any such impact at this time. The Company believes the situation is temporary and is well positioned to benefit from an economic revival and the industry transition to IP and Cloud based solutions.

The Company will continue to maintain the financial flexibility needed to fund working capital needs and investment opportunities in the foreseeable future. Gross margin percentages may vary depending on the impact of the pandemic on operations, mix of products sold, the Company's success in winning more complete projects, utilization of manufacturing capacity and the competitiveness of the pricing environment. R&D will continue to be a key focus as the Company continues to invest in new product developments despite the uncertainty surrounding the pandemic.

# **RISKS AND UNCERTAINTIES**

The Company risk factors are outlined in our AIF filed on SEDAR.