# EVERTZ TECHNOLOGIES LIMITED MANAGEMENT'S DISCUSSION AND ANALYSIS For the Second Quarter ended October 31, 2013

The following management's discussion and analysis is a review of results of the operations and the liquidity and capital resources of the Company. It should be read in conjunction with the selected consolidated financial information and other data and the Company's consolidated financial statements and the accompanying notes contained on SEDAR. The consolidated financial statements of the Company are prepared in accordance with International Financial Reporting Standards ("IFRS") and are presented in Canadian dollars. The fiscal year of the Company ends on April 30 of each year. Certain information contained herein is forward-looking and based upon assumptions and anticipated results that are subject to risks, uncertainties and other factors. Should one or more of these uncertainties materialize or should the underlying assumptions prove incorrect, actual results may vary significantly from those expected.

#### FORWARD-LOOKING STATEMENTS

The report contains forward-looking statements reflecting Evertz's objectives, estimates and expectations. Such forward-looking statements use words such as "may", "will", "expect", "believe", "anticipate", "plan", "intend", "project", "continue" and other similar terminology of a forward-looking nature or negatives of those terms.

Although management of the Company believes that the expectations reflected in such forward-looking statements are reasonable, all forward-looking statements address matters that involve known and unknown risks, uncertainties and other factors. Accordingly, there are or will be a number of significant factors which could cause the Company's actual results, performance or achievements, or industry results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements.

The report is based on information available to management on November 29, 2013.

#### **OVERVIEW**

Evertz is a leading equipment provider to the television broadcast telecommunications and new-media industries. Founded in 1966, Evertz is a leading equipment provider to the television broadcast industry. Evertz designs, manufactures and markets video and audio infrastructure equipment for the production, post-production and transmission of television content. The Company's solutions are purchased by content creators, broadcasters, specialty channels and television service providers to support their increasingly complex multi-channel digital and high definition television ("HDTV") and next generation high bandwidth low latency IP network environments and by telecommunications and new-media companies. The Company's products allow its customers to generate additional revenue while reducing costs through the more efficient signal routing, distribution, monitoring and management of content as well as the automation of previously manual processes.

The Company's growth strategy is based on capitalizing on its strong customer position and innovative integrated product line. The Company's financial objectives are to achieve profitable growth with our existing customers and with new customers who were converting to HDTV, building out IPTV infrastructures, or in need of advanced video solutions.

Our plan is to bring to market the new technologies that we have invested heavily in for the past several years. These technologically superior solutions help to enable our broadcast, cable, telco, satellite, content creator and new media customers to address and implement their video infrastructure requirements.

Our broadcast customers continue to operate in a challenging economic environment which impacts their ability to incur capital expenditures and often results in projects being scaled back or postponed to later periods.

While it does appear that industry conditions are showing some improvement in certain geographical areas, it is unclear what the time frame will be for our customers to convert this to equipment purchases.

#### SIGNIFICANT ACCOUNTING POLICIES

# **Changes in Accounting Policies**

#### Consolidated Financial Statements

Effective May 1, 2013, the Company adopted IFRS 10, *Consolidated Financial Statements* ("IFRS 10"). IFRS 10 establishes principles for the presentation and preparation of consolidated financial statements when an entity controls one or more other entities. IFRS 10 replaced the consolidation requirements in SIC-12, *Consolidation – Special Purpose Entities* and IAS 27, *Consolidated and Separate Financial Statements*. The adoption of IFRS 10 did not have any impact on the Interim Condensed Consolidated Financial Statements.

#### Disclosure of Interests in Other Entities

Effective May 1, 2013, the Company adopted IFRS 12, *Disclosure of Interests in Other Entities* ("IFRS 12"). IFRS 12 is a new and comprehensive standard on disclosure requirements for all forms of interests in other entities, including subsidiaries, joint arrangements, associates and unconsolidated structured entities. The adoption of IFRS 12 did not have any impact on the Interim Condensed Consolidated Financial Statements and we are currently evaluating the impact on the annual consolidated financial statements.

#### Fair Value Measurements

Effective May 1, 2013, the Company adopted IFRS 13, *Fair Value Measurements* ("IFRS 13"). IFRS 13 provides new guidance on fair value measurement and disclosure requirements. The adoption of IFRS 13 did not have any impact on the Interim Condensed Consolidated Financial Statements.

#### Presentation of Financial Statements

Effective May 1, 2013, the Company adopted Amendments to IAS 1, *Presentation of Financial Statements* ("Amendments to IAS 1"), which became effective for annual periods beginning on or after July 1, 2012, are applied retroactively. The amendments require that an entity present separately the items of other comprehensive income that may be reclassified to profit or loss in the future from those that would never be reclassified to profit or loss. The adoption of Amendments to IAS 1 did not have any impact on the Interim Condensed Consolidated Financial Statements.

#### Financial Instruments

Effective May 1, 2013, the Company adopted Amendments to IFRS 7, Financial Instruments Disclosures ("Amendments to IFRS 7"), which amend the disclosure requirements in IFRS 7 to require information about all recognized financial instruments that are offset in accordance with paragraph 42 of IAS 32 Financial Instruments: Presentation. The adoption of Amendments to IFRS 7 did not have any impact on the Interim Condensed Consolidated Financial Statements.

# New and Revised IFRSs Issued but Not Yet Effective

Following is a listing of amendments, revisions and new International Financial Reporting Standards issued but not yet effective. Unless otherwise indicated, earlier application is permitted.

#### Financial Instruments

IFRS 9 Financial instruments ("IFRS 9") was issued by the IASB on November 12, 2009 and will replace IAS 39 Financial Instruments: Recognition and Measurement ("IAS 39"). IFRS 9 introduces new requirements for the financial reporting of financial assets and financial liabilities. IFRS 9 is effective for annual periods beginning on or after January 1, 2015. The Company has not yet determined the impact of IFRS 9 on its financial statements.

IAS 32, Financial instruments: Presentation ("IAS 32") was amended by the IASB in December 2011 to clarify certain aspects of the requirements on offsetting. The amendments focus on the criterion that an entity currently has a legally enforceable right to set off the recognized amounts and the criterion that an entity intends either to settle on a net basis or to realize the asset and settle the liability simultaneously. The amendments to IAS 32 are effective for annual periods beginning on or after January 1, 2014. The Company has not yet determined the impact of IAS 32 on its financial statements.

## **QUARTER END HIGHLIGHTS**

Revenue was \$81.2 million for the second quarter ended October 31, 2013, compared to \$83.2 million in the period ended October 31, 2012.

Net earnings for the second quarter ended October 31, 2013 were \$15.6 million as compared to \$19.1 million for the second quarter ended October 31, 2012. Fully-diluted earnings per share were \$0.21 for the second quarter ended October 31, 2013 as compared to \$0.26 for the second quarter ended October 31, 2012.

Gross margin during the second quarter ended October 31, 2013 was 57.4% as compared to 58.8% for the second quarter ended October 31, 2012.

Selling and administrative expenses for the second quarter ended October 31, 2013 was \$13.7 million compared to the second quarter ended October 31, 2012 of \$13.1 million. As a percentage of revenue, selling and administrative expenses totaled 16.8% for the second quarter ended October 31, 2013 as opposed to 15.7% for the second quarter ended October 31, 2012.

Research and development ("R&D") expenses increased by \$2.0 million or approximately 16% compared to the second quarter ended October 31, 2012.

Cash and instruments held for trading were \$208.2 million and working capital was \$360.3 million as at October 31, 2013 as compared to cash and instruments held for trading of \$220.7 million and working capital of \$352.2 million as at April 30, 2013.

# **Selected Consolidated Financial Information**

(in thousands of dollars except earnings per share and share data)

	Th	ree month Octob	-	riod ended 31,	\$	Six month p Octob		
		2013		2012		2013		2012
Revenue	\$	81,244	\$		\$	145,102	\$	179,119
Cost of goods sold	·	34,592	Ċ	34,298	·	61,736	·	74,604
Gross margin		46,652		48,860		83,366		104,515
Expenses								
Selling and administrative		13,671		13,090		25,283		25,459
General		1,465		1,449		2,927		2,897
Research and development		14,625		12,612		28,084		24,404
Investment tax credits		(3,008)		(2,864)		(5,865)		(6,050)
Foreign exchange gain		(956)		(1,321)		(3,465)		(1,323)
		25,797		22,966		46,964		45,387
Earnings before undernoted		20,855		25,894		36,402		59,128
Finance income		603		428		1,224		877
Finance costs		(112)		(78)		(214)		(166)
Other income and expenses		(92)		(119)		(85)		(4)
Earnings before income taxes		21,254		26,125		37,327		59,835
Provision for (recovery of) income taxes								
Current		5,345		6,324		11,715		15,312
Deferred		289		709		(1,824)		672
		5,634		7,033		9,891		15,984
Net earnings for the period	\$	15,620	\$	19,092	\$	27,436	\$	43,851
Net earnings attributable to non-controlling interest		198		185		281		355
Net earnings attributable to shareholders		15,422		18,907		27,155		43,496
Net earnings for the period	\$	15,620	\$	19,092	\$	27,436	\$	43,851
Earnings per share								
Basic	\$	0.21	\$	0.26	\$	0.37	\$	0.59
Diluted	\$	0.21	\$	0.26	\$	0.37	\$	0.59
Consolidated Balance Sheet Data				As	at			As at
Consonance 2 minor short 2 min				October 31, 20			Apri	130, 2013
Cash and instruments held for trading			\$	208,1	90	\$		220,668
Inventory				119,3	12			111,619
Working capital				360,3	22			352,164
Total assets				465,3	88			465,307
Shareholders' equity				417,7	29			406,797
Number of common shares outstanding:								

Weighted average number of shares outstanding:

Basic

Basic Fully-diluted

Fully-diluted

73,632,566

78,246,966

73,300,647

73,816,338

74,024,746

78,038,846

73,900,859

74,231,689

#### **Consolidated Statement of Operations Data**

(in thousands of dollars except earnings per share and share data)

	Thi	ee month	peri	od ended	S	ix month p	eriod	ended
		Octob	er 31	,		Octob	er 31	,
		2013		2012		2013		2012
Revenue		100.0%		100.0%		100.0%		100.0%
Cost of goods sold		42.6%		41.2%		42.5%		41.7%
Gross margin		57.4%		58.8%		57.5%		58.3%
Expenses								
Selling and administrative		16.8%		15.7%		17.4%		14.2%
General		1.8%		1.7%		2.0%		1.6%
Research and development		18.0%		15.2%		19.4%		13.6%
Investment tax credits		(3.7%)		(3.4%)		(4.0%)		(3.4%)
Foreign exchange gain		(1.2%)		(1.6%)		(2.4%)		(0.7%)
		31.7%		27.6%		32.4%		25.3%
Earnings before undernoted		25.7%		31.2%		25.1%		33.0%
Finance income		0.7%		0.5%		0.8%		0.5%
Finance costs		(0.1%)		(0.1%)		(0.1%)		(0.1%)
Other income and expenses		(0.1%)		(0.1%)		(0.1%)		0.0%
Earnings before income taxes		26.2%		31.5%		25.7%		33.4%
Provision for (recovery) of income taxes								
Current		6.6%		7.6%		8.1%		8.5%
Deferred		0.4%		0.9%		(1.3%)		0.4%
		7.0%		8.5%		6.8%		8.9%
Net earnings for the period		19.2%		23.0%		18.9%		24.5%
Net earnings attributable to non-controlling interest		0.2%		0.2%		0.2%		0.2%
Net earnings attributable to shareholders		19.0%		22.8%		18.7%		24.3%
Net earnings for the period		19.2%		23.0%		18.9%		24.5%
Earnings per share:								
Basic	\$	0.21	\$	0.26	\$	0.37	\$	0.59
Diluted	\$	0.21	\$	0.26	\$	0.37	\$	0.59

#### **REVENUE AND EXPENSES**

#### Revenue

The Company generates revenue principally from the sale of its broadcast equipment solutions to content creators, broadcasters, specialty channels and television service providers.

The Company markets and sells its products and services through both direct and indirect sales strategies. The Company's direct sales efforts focus on large and complex end-user customers. These customers have long sales cycles typically ranging from four to eight months before an order may be received by the Company for fulfillment.

The Company monitors revenue performance in two main geographic regions: (i) United States/Canada and (ii) International.

The Company currently generates approximately 45% to 60% of its revenue in the United States/Canada. The Company recognizes the opportunity to more aggressively target markets in other geographic regions and intends to invest in personnel and infrastructure in those markets.

While a significant portion of the Company's expenses are denominated in Canadian dollars, the Company collects substantially all of its revenues in currencies other than the Canadian dollar and therefore has significant exposure to fluctuations in foreign currencies, in particular the US dollar. Approximately 70% to 80% of the Company's revenues are denominated in US dollars.

#### Revenue

(In thousands of Canadian dollars)	Three month period ended October 31,			% increase - (decrease) —	S	% increase - (decrease)			
		2013 2012		(decrease) —		2013	2012	- (decrease)	
United States/Canada	\$	38,142	\$	46,732	(18%)	\$	74,069	\$ 106,122	(30%)
International		43,102		36,426	18%		71,033	72,997	(3%)
	\$	81,244	\$	83,158	(2%)	\$	145,102	\$ 179,119	(19%)

Total revenue for the second quarter ended October 31, 2013 was \$81.2 million, a decrease of \$2.0 million as compared to revenue of \$83.2 million for the second quarter ended October 31, 2012.

Total revenue for the six month period ended October 31, 2013 was \$145.1 a decrease of 19% or \$34.0 million as compared to revenue of \$179.1 million for the six month period ended October 31, 2012.

Revenue in the United States/Canada region decreased to \$38.1 million for the second quarter ended October 31, 2013, a decrease of 18% or \$8.6 million as compared to revenue of \$46.7 million for the second quarter ended October 31, 2012.

Revenue in the United States/Canada region decreased to \$74.1 million for the six month period ended October 31, 2013, a decrease of 30% or \$32.0 million as compared to revenue of \$106.1 million for the six month period ended October 31, 2012.

Revenue in the International region increased to \$43.1 million for the second quarter ended October 31, 2013, an increase of 18% or \$6.7 million as compared to revenue of \$36.4 million for the second quarter ended October 31, 2012. Included in the quarter are sales to one international customer in excess of \$13 million.

Revenue in the International region decreased to \$71.0 million for the six month period ended October 31, 2013, a decrease of 3% or \$2.0 million as compared to revenue of \$73.0 million for the six month period ended October 31, 2012.

## Cost of Sales

Cost of sales consists primarily of costs of manufacturing and assembly of products. A substantial portion of these costs is represented by components and compensation costs for the manufacture and assembly of products. Cost of sales also includes related overhead, certain depreciation, final assembly, quality assurance, inventory management and support costs. Cost of sales also includes the costs of providing services to clients, primarily the cost of service-related personnel.

# Gross Margin

(In thousands of Canadian dollars)	Three month period ended October 31,			% increase (decrease) —	October 31.				% increase (decrease)	
		2013		2012	(decrease) —		2013		2012	(decrease)
Gross margin	\$	46,652	\$	48,860	(5%)	\$	83,366	\$	104,515	(20%)
Gross margin % of sales		57.4%		58.8%			57.5%		58.3%	

Gross margin for the second quarter ended October 31, 2013 was \$46.7 million, compared to \$48.9 million for the second quarter ended October 31, 2012. As a percentage of revenue, the gross margin was 57.4% for the second quarter ended October 31, 2013, as compared to 58.8% for the second quarter ended October 31, 2012.

Gross margin for the six month period ended October 31, 2013 was \$83.4 million, compared to \$104.5 million for the second quarter ended October 31, 2012. As a percentage of revenue, the gross margin was 57.5% for the six month period ended October 31, 2013, as compared to 58.3% for the six month period ended October 31, 2012.

Gross margins vary depending on the product mix, geographic distribution and competitive pricing pressures. For the second quarter ended October 31, 2013 the gross margin, as a percentage of revenue, was in the Company's projected range. The pricing environment continues to be very competitive with substantial discounting by our competition.

The Company expects that it will continue to experience competitive pricing pressures. The Company continually seeks to build its products more efficiently and enhance the value of its product and service offerings in order to reduce the risk of declining gross margin associated with the competitive environment.

#### **Operating Expenses**

The Company's operating expenses consist of: (i) selling, administrative and general; (ii) research and development and (iii) foreign exchange.

Selling expenses primarily relate to remuneration of sales and technical personnel. Other significant cost components include trade show costs, advertising and promotional activities, demonstration material and sales support. Selling and administrative expenses relate primarily to remuneration costs of related personnel, legal and professional fees, occupancy and other corporate and overhead costs. The Company also records certain depreciation amortization and share based compensation charges as general expenses. For the most part, selling, administrative and general expenses are fixed in nature and do not fluctuate directly with revenue. The Company's selling expenses tend to fluctuate in regards to the timing of trade shows, sales activity and sales personnel.

The Company invests in research and development to maintain its position in the markets it currently serves and to enhance its product portfolio with new functionality and efficiencies. Although the Company's research and development expenditures do not fluctuate directly with revenues, it monitors this spending in relation to revenues and adjusts expenditures when appropriate. Research and development expenditures consist primarily of personnel costs and material costs. Research and development expenses are presented on a gross basis (without deduction of research and development tax credits). Research and development tax credits associated with research and development expenditures are shown separately under research and development tax credits.

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## Selling and Administrative

(In thousands of Canadian dollars)	Three month period ended October 31,				% increase (decrease) —	S	% increase		
		2013		2012	(decrease) —		2013	2012	(decrease)
Selling and administrative	\$	13,671	\$	13,090	4%	\$	25,283	\$ 25,459	(1%)
Selling and administrative % of sales		16.8%		15.7%			17.4%	14.2%	

Selling and administrative expenses excludes stock based compensation, operation of non-production property, plant and equipment, and amortization of intangibles. Selling and administrative expenses for the second quarter ended October 31, 2013 were \$13.7 million or 16.8% of revenue as compared to selling and administrative expenses of \$13.1 million or 15.7% of revenue for the second quarter ended October 31, 2012.

The increase of \$0.6 million was predominantly a result of the inclusion of selling and administrative expenses associated with the business acquired in December 2012.

Selling and administrative expenses for the six month period ended October 31, 2013 were \$25.3 million or 17.4% of revenue as compared to selling and administrative expenses of \$25.5 million or 14.2% of revenue for the six month period ended October 31, 2012.

The decrease of \$0.2 million for the year was predominantly a result of the non-reoccurrence of a bad debt expense recorded in the quarter ended July 31, 2012 offset by the inclusion of selling and administrative expenses associated with the business acquired in December 2012.

## Research and Development (R&D)

(In thousands of Canadian dollars)	Th	Three month period ended October 31,			% increase - (decrease) —	S	% increase		
		2013		2012	(decrease) —		2013	2012	(decrease)
Research and development expenses	\$	14,625	\$	12,612	16%	\$	28,084	\$ 24,404	15%
Research and development % of sales		18.0%		15.2%			19.4%	13.6%	

For the second quarter ended October 31, 2013, gross R&D expenses increased to \$14.6 million, an increase of 16% or \$2.0 million as compared to an expense of \$12.6 million for the second quarter ended October 31, 2012.

The increase was predominantly a result of planned growth of R&D personnel and corresponding increases in materials and prototypes.

For the six month period ended October 31, 2013, gross R&D expenses increased to \$28.1 million, an increase of 15% or \$3.7 million as compared to an expense of \$24.4 million for the six month period ended October 31, 2012.

The increase of \$3.7 million was predominantly a result of planned growth of R&D personnel and corresponding increases in materials and prototypes.

## Foreign Exchange

For the second quarter ended October 31, 2013, the foreign exchange gain was \$1.0 million as compared to a \$1.3 million foreign exchange gain for the same period ended October 31, 2012.

For the six month period ended October 31, 2013, the foreign exchange gain was \$3.5 million as compared to a foreign exchange gain for the same period ended October 31, 2012 of \$1.3 million. The current year gain was predominantly driven by the increase in value of the US dollar against the Canadian dollar since April 30, 2013.

## Finance Income, Finance Costs, Other Income and Expenses

For the second quarter ended October 31, 2013, finance income, finance costs, other income and expenses netted to a gain of \$0.4 million.

For the six month period ended October 31, 2013, finance income, costs and other income was a gain of \$0.9 million of which largely relates to interest income.

#### LIQUIDITY AND CAPITAL RESOURCES

Liquidity and Capital Resources			
(in thousands of dollars except ratios)		As at	As at
Key Balance Sheet Amounts and Ratios:	Oct	ober 31, 2013	Aprl 30, 2013
Cash and instruments held for trading	\$	208,190	\$ 220,668
Working capital	\$	360,322	\$ 352,164
Long-term assets	\$	66,172	\$ 64,919
Long-term debt	\$	1,455	\$ 1,539
Days sales outstanding in accounts receivable		82	62

Statement of Cash Flow Summary	T	S	Six month period ended					
		Octob	October 31,					
		2013	2012		2013		2012	
Operating activities	\$	9,690	\$ 46,485	\$	12,395	\$	56,070	
Investing activities	\$	(1,449)	\$ (1,345)	\$	(4,968)	\$	(4,436)	
Financing activities	\$	(11,795)	\$ (11,045)	\$	(20,261)	\$	(22,502)	
Net increase (decrease) in cash	\$	(2,847)	\$ 33,948	\$	(12,559)	\$	29,600	

# **Operating Activities**

For the second quarter ended October 31, 2013, the Company generated cash from operations of \$9.7 million, compared to \$46.5 million for the second quarter ended October 31, 2012. Excluding the effects of the changes in non-cash working capital and current taxes, the Company generated cash from operations of \$19.4 million for the second quarter ended October 31, 2013, a decrease of \$3.2 million compared to \$22.6 million for the second quarter ended October 31, 2012.

For the six month period ended October 31, 2013, the Company generated cash from operations of \$12.4 million, compared to \$56.1 million for the six month period ended October 31, 2012. Excluding the effects of the changes in non-cash working capital and current taxes, the Company generated cash from operations of \$32.3 million for the six month period ended October 31, 2013, a decrease of \$17.7 million compared to \$50.0 million for the six month period ended October 31, 2012.

## **Investing Activities**

The Company used cash from investing activities of \$1.4 million for the second quarter ended October 31, 2013 which was driven by the acquisition of capital assets of \$1.6 million, compared to cash used of \$1.3 million for the second quarter ended October 31, 2012.

The Company used cash from investing activities of \$5.0 million for the six month period ended October 31, 2013 which was driven by the acquisition of capital assets of \$5.2 million, compared to cash used of \$4.4 million for the six month period ended October 31, 2012.

## Financing Activities

For the second quarter ended October 31, 2013, the Company used cash from financing activities of \$11.8 million, which was principally driven by dividends paid of \$11.8 million, offset by the issuance of capital stock pursuant to the Company Stock Option Plan of \$0.2 million.

For the six month period ended October 31, 2013, the Company used cash from financing activities of \$20.3 million, which was principally driven by dividends paid of \$24.3 million, offset by the issuance of capital stock pursuant to the Company Stock Option Plan of \$4.4 million.

#### WORKING CAPITAL

As at October 31, 2013, the Company had cash and instruments held for trading of \$208.2 million, compared to \$220.7 million at April 30, 2013.

The Company had working capital of \$360.3 million as at October 31, 2013 compared to \$352.2 million as at April 30, 2013.

The Company declared a special dividend of \$1.40 per common share payable on December 11, 2013 to shareholders of record on December 4, 2013. This special dividend of approximately \$104 million is a distribution of excess cash over and above what is considered necessary to meet known commitments and maintain adequate reserve while still retaining a solid balance sheet thereafter.

After considering the effects of the special dividend, the Company believes that the current balance in cash and instruments held for trading plus future cash flow from operations will be sufficient to finance growth and related investment and financing activities in the foreseeable future.

Day sales outstanding in accounts receivable were 82 days at October 31, 2013 as compared to 62 for April 30, 2013.

# SHARE CAPITAL STRUCTURE

Authorized capital stock consists of an unlimited number of common and preferred shares.

	As at	As at
	October 31, 2013	April 30, 2013
Common shares	74,024,746	73,632,566
Stock options granted and outstanding	4,014,100	4,614,400

#### FINANCIAL INSTRUMENTS

The Company's financial instruments consist of cash, instruments held for trading, trade and other receivables, trade and other payables and long term debt. Unless otherwise noted, it is management's opinion that the Company is not exposed to significant interest or credit risks arising from these financial instruments. The Company estimates that except for instruments held for trading, the fair value of these instruments approximates the carrying values due to their short-term nature.

# Fair values and classification of financial instruments:

The following summarizes the significant methods and assumptions used in estimating the fair values of financial instruments:

- I. The fair values of instruments held for trading is maintained level one hierarchy and are determined by the quoted market values for each of the investments in an active market at the reporting date. Gains and losses are included in interest and other income.
- II. Contingent consideration is level three hierarchy. Liability has not changed since the acquisition.
- III. The carrying amounts of cash, trade and other receivables, trade and other payables approximate their fair value due to the short-term nature of these financial instruments. The carrying amount of long term debt approximates its fair value as it incurs interest at a variable rate adjusted for changes in the market rate.

#### CONTRACTUAL OBLIGATIONS

The following table sets forth the Company's contractual obligations as at October 31, 2013:

	Payments Due by Period											
(In thousands)		Total	Total Less than 1 Year 2-3 Years 4-5 Years									
Operating leases	\$	18,612	\$	3,517	\$	6,657	\$	6,079	\$	2,359		
Other long-term debt	\$	1,843	\$	388	\$	484	\$	359	\$	612		
	\$	20,455	\$	3,905	\$	7,141	\$	6,438	\$	2,971		

#### OFF-BALANCE SHEET FINANCING

The Company does not have any off-balance sheet arrangements.

## RELATED PARTY TRANSACTIONS

In the normal course of business, we may enter into transactions with related parties. These transactions occur under market terms consistent with the terms of transactions with unrelated arms-length third parties. The Company continues to lease a premise from a company in which two shareholders' each indirectly hold a 10% interest, continues to lease a facility from a company in which two shareholders each indirectly hold a 20% interest, continues to lease a facility for manufacturing where two shareholders indirectly own 100% interest, continues to lease a facility from a company in which two shareholders each indirectly own a 35% interest and continues to lease a facility with a director who indirectly owns 100%.

# SELECTED CONSOLIDATED QUARTERLY FINANCIAL INFORMATION

The following table sets out selected consolidated financial information for each of the eight quarters ended October 31, 2013. In the opinion of management, this information has been prepared on the same basis as the audited consolidated financial statements. The operating results for any quarter should not be relied upon as any indication of results for any future period.

				Quarter Er	nding			
(In thousands)		2013				20		
(Unaudited)	Oct 31	July 31	Apr 30	Jan 31	Oct 31	July 31	Apr 30	Jan 31
Revenue	\$ 81,244	\$ 63,858	\$ 65,415	\$ 71,771	\$ 83,158	\$ 95,961	\$ 76,340	\$71,445
Cost of goods sold	34,592	27,144	28,336	31,499	34,298	40,306	33,557	31,283
Gross margin	\$ 46,652	\$ 36,714	\$ 37,079	\$ 40,272	\$ 48,860	\$ 55,655	\$ 42,783	\$40,162
Operating expenses	25,797	21,167	26,557	23,164	22,966	22,421	25,309	22,805
Earnings from operations	\$ 20,855	\$ 15,547	\$ 10,522	\$ 17,108	\$ 25,894	\$ 33,234	\$ 17,474	\$17,357
Non-operating income	399	526	509	872	231	476	836	174
Earnings before taxes	\$ 21,254	\$ 16,073	\$ 11,031	\$ 17,980	\$ 26,125	\$ 33,710	\$ 18,310	\$17,531
Net earnings	\$ 15,422	\$ 11,733	\$ 8,110	\$ 12,984	\$ 18,907	\$ 24,589	\$ 13,380	\$12,637
Net earnings per share: Basic	\$ 0.21	\$ 0.16	\$ 0.11	\$ 0.18	\$ 0.26	\$ 0.34	\$ 0.19	\$ 0.17
Diluted	\$ 0.21	\$ 0.16	\$ 0.11	\$ 0.18	\$ 0.26	\$ 0.34	\$ 0.19	\$ 0.17
Dividends per share:	\$ 0.21	\$ 0.16	\$ 0.11	\$ 0.14	\$ 0.20	\$ 0.34	\$ 0.14	\$ 0.17

The Companies revenue and corresponding earnings can vary from quarter to quarter depending on the delivery requirements of our customers. Our customers can be influenced by a variety of factors including upcoming sports or entertainment events as well as their access to capital. Net earnings represent net earnings attributable to shareholders.

#### DISCLOSURE CONTROLS AND PROCEDURES

Management, including the Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Multilateral Instrument 52-109 of the Canadian Securities Administrators) as of October 31, 2013.

Management has concluded that, as of October 31, 2013, the Company's disclosure controls and procedures were effective to provide reasonable assurance that material information relating to the Company would be made known to them by others within the Company, particularly during the period in which this report was being prepared.

## INTERNAL CONTROLS OVER FINANCIAL REPORTING

Management is responsible for and has designed internal controls over financial reporting, or caused it to be designed under management's supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Management has concluded that, as of October 31, 2013, the Company's internal controls over financial reporting were effective to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

## CHANGES IN INTERNAL CONTROLS OVER FINANCIAL REPORTING

There have been no changes to the Company's internal controls over financial reporting during the period ended October 31, 2013 that have materially affected, or reasonably likely to materially affect, its internal controls over financial reporting.

## **OUTLOOK**

Management expects on an annual basis that the Company's revenues will continue to outpace the industry growth. Gross margin percentages may vary depending on the mix of products sold, the Company's success in winning more complete projects, utilization of manufacturing capacity and the competitiveness of the pricing environment. R&D will continue to be a key focus as the Company invests in new product development.

# RISKS AND UNCERTAINTIES

The Company risk factors are outlined in our AIF filed on SEDAR.